

2017/18 Outturn	Gross spend	Gross income	Net Spend	Annual Budget less carry fwd requests	Comparison to Budget (Surplus) / overspend	Comments
All figures in £'000s						
Housing	1,218	(796)	422	(26)	448	Delay opening Bishopric temporary accommodation and knock-on effect on rental income and B&B budgeted savings. At the same time an increase of households in B&B has also increased expenditure. 82 households were placed in B&B during 2017/18 compared to 55 households in 2016/17.
Waste & Recycling	4,193	(4,081)	111	(143)	254	Trade waste disposal costs and other operational replacement equipment costs and recycling education.
Development	1,933	(1,437)	495	363	132	Reduction of planning fee income (no major applications), slightly offset by reduction in use of consultants.
Parking Services	1,978	(4,629)	(2,651)	(2,775)	125	Car-parking income delivered against higher budgeted income but higher costs in agency, overtime and casual staffing, and associated printing, postage and cash collection.
Revs And Bens Admin	1,774	(1,052)	723	604	119	Exit and transition costs of Revs and Bens service.
Properties & Facilities	725	(5)	720	619	101	General / corporate maintenance higher than budgeted.
Parks & Countryside Services	1,464	(401)	1,062	996	66	Unrealised rent and retained liabilities as a result of deferring the letting of a farm building; to help resolve storage challenges. This is helping to release additional assets for development - part of the broader property strategy.
Economic Development	603	(148)	454	415	40	Two Piazza Italia events in the 2017/18 financial year, reactive maintenance to town centre, additional Christmas decorations and skating rink signage costs.
Leisure Services	521	(663)	(141)	(170)	28	
Operational Properties	587	(36)	551	530	21	
Community & Culture	204	(15)	189	182	7	
Museums	309	(69)	240	234	5	
Customer Services	356	(12)	344	339	5	
Health and Wellbeing	247	(272)	(25)	(30)	5	
Building Control	830	(847)	(17)	(21)	4	
Capitol	1,902	(1,615)	287	283	4	
Business Transformation	2	0	2	0	2	
Finance Accountancy	1,085	(204)	881	882	(1)	
Human Resources & Org Development	568	(37)	532	537	(6)	
Community Development	732	(194)	538	551	(13)	
Commissioning	307	(11)	296	330	(34)	
Communications	401	(18)	383	422	(38)	
Community Safety	440	(227)	213	257	(44)	
Corporate Management	720	0	720	767	(47)	
Audit	153	(7)	146	196	(50)	Reduced number of audit days and post removed.
Legal & Democratic	1,494	(125)	1,369	1,441	(73)	Staff vacancy savings during the year.
Environmental Services/Licensing	1,264	(665)	600	676	(77)	Demand for licences and therefore income higher than budget, and staff savings.

Spatial Planning	897	(87)	810	887	(77)	Lower use of consultants and some staff savings and higher grant income than anticipated.
Technology Services	2,683	(926)	1,757	1,885	(127)	Restructure of Technology Services following end of Census ICT; staff savings and some projects not going ahead.
Street Scene & Fleet	2,960	(67)	2,893	3,022	(128)	Lower fuel useage due to new vehicles and lower than budgeted price of fuel.
Investment Properties	485	(3,477)	(2,992)	(2,585)	(407)	Rental income; mainly from new Investment Property
Finance Corporate	616	(960)	(343)	167	(510)	Additional interest received from higher yielding deposits and much higher than budgeted level of deposits due to significant slippage on capital programme, and delay in apprenticeship scheme.
Total	33,652	(23,083)	10,569	10,835	(266)	Surplus
Benefit Payments	31,552	(31,698)	(145)	210	(355)	Unexpected grant income and higher recovery of overpayments.
Total	65,205	(54,781)	10,424	11,045	(621)	Surplus

N.B. comments on overspends over £40k and surpluses over £50k