

Budget Monitoring Draft Outturn – April 2017 to March 2018

Highlight report

Monthly Summary:

From a M11 forecast £198k surplus, the outturn moved by £423k to an outturn surplus of £621k (£776k surplus in 2016/17) after carry forwards of £158k (£88k) were approved. Apart from the general caution not being realised, more income was received than expected in Revs and Bens government grants and also investment income in March. Earmarked reserve LEAP income for Economic Development and 'weekly collection' money for Waste have also been applied at the end of the year. Budget monitoring compliance was much better this month and all significant / higher risk areas completed their budget monitoring. A number of budget holders raised queries with Finance at year-end, which indicates that earlier review by budget holders during the year might have better informed the in-year forecasting.

Revenue Outturn Surplus :

FR8 – Compliance 92% [3 budget holders didn't]

Directorate	£000s
Chief Executive	(60)
Resources	(1,030)
Community and Culture	529
Planning, property and economic development	(60)
Total deficit / (surplus)	(621)

Capital Expenditure:

Spend of £28m, 61% (52% 2016/17) of £46.1m capital programme. [Removing £15m Forum, only 41%].

Significant areas of **£18.1m** slippage against plan:

- £5.7m - BBHLC from (in-year) £10.6m budget.
- £4.4m - commercial property
- £2m - housing enabling / disabled facilities / home repair grants.
- £1.9m - temporary accommodation.

Debtors:

Overall debtors stood at £1,851k at the end of March. (£1,481k at 31 March 2017).

Six customers accounted for £693k (37%) of the amounts invoiced. Of this amount £320k was paid in April, but £373k remains outstanding at 10 May from long term debtors; £162k under payment plan, £121k developer's S106 and a debt that has gone over 90 days for £90k.

Revenue Expenditure and Income (inc. HB):

Net spend for 2017/18 monitoring totalled £10,424k, £1,042k lower than that for 2016/17. As in 2016/17 the £0.5m transformation fund has been used to offset transformation spend. Notable income items in the year include the purchase of the Forum which generated unbudgeted income of £525k, additional grants, investments and trade waste income. In contrast planning income was lower and the delay in the Bishopric reduced rental income and increased B&B accommodation costs. Repairs and maintenance codes across the Council were higher by £250k and trade waste disposal costs exceeded budget by £300k.

Staffing costs

Staffing costs are below budget. This reflects in part changing partnership arrangements and is offset by charges in partnership contributions.

Outturn	Actuals	Budget	Variance
Salaries and Wages	15,255	17,261	(2,007)
Overtime	232	119	113
Casual Staff	532	233	299
Temporary Staff	855	375	480
Redundancy/termination	268	250	18
	17,141	18,238	(1,097)

Transformation Fund: £0.5m [+ £113k b/f]

Projects	Allocation	Outturn
Unlocking the ICT Strategy	34	34
FMS Implementation	180	173
Alternate Weekly Collections	210	187
Learning Pool	16	16
Income feasibility study and i-suggest scheme	9	9
HR T1 module implementation	25	17
Future Horsham Manager	13	0
Staff efficiencies	84	83
	571	519