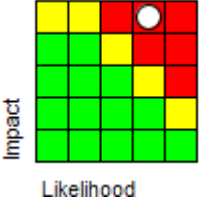
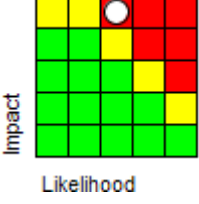
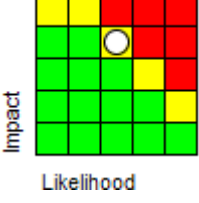
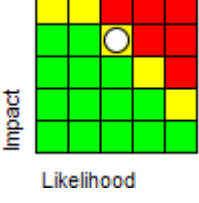
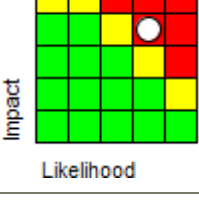
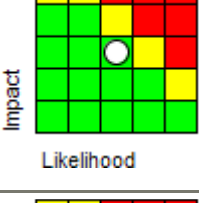
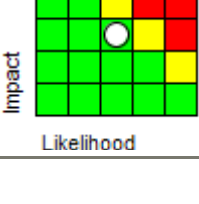


Appendix Three

Risk Assessment for Organisational Carbon Reduction Programme

Risk Code & Title	Current Risk Matrix	Control Action
PR36.01 Expenditure unavailable to deliver the programme		<p>Regular short term action plans will be produced, and these will be reviewed as part of the annual budget setting process.</p> <p>The Council will position itself to maximise the opportunities to draw on any external funding/grant's schemes</p>
PR36.02 Limited staff capacity to deliver projects		<p>Regular monitoring of the action plan will flag up issues with reports to Senior Management and Members to secure additional staff resources for projects with the potential to significantly reduce carbon</p>
PR36.03 Lack of support/capacity from key managers		<p>Regular monitoring to ensure early identification of any issues and escalate to senior management</p>
PR36.04 Local Government Reorganisation		<p>Awareness of targets and actions of other West Sussex Council's</p> <p>Keep abreast of this agenda and potential impact on the programme</p>
PR36.05 Lack of in-house and specialist expertise		<p>Provide appropriate training</p> <p>Use of consultants on an ad-hoc basis</p> <p>If significant on-going issue could consider additional member of staff (possibly on a temporary basis)</p> <p>Share resource with another Council</p>
PR36.06 Lack of staff support on behaviour change initiatives		<p>Agree a Communication Plan for staff on the programme; regularly review to assess effectiveness</p>
PR36.07 Long term target impacts on delivery		<p>Use short term targets and action plan to maintain momentum and focus</p> <p>Regular monitoring and reporting to ensure deadlines are being met and early identification of any issues</p>

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Risk Assessment for Organisational Carbon Reduction Programme

Risk Code & Title	Current Risk Matrix	Control Action
PR36.08 Changes in technology	<p>Impact</p> <p>Likelihood</p>	Research into technology and assess against national reports on direction of travel e.g. reports from the Committee on Climate Change
PR36.09 Change in corporate priorities	<p>Impact</p> <p>Likelihood</p>	National legislation for the country to become net zero carbon by 2050 means that this issue will continue to be a priority and there is likely to be new legislation that will ensure that
PR36.10 Reputational risk from not demonstrating regular reductions in carbon emissions	<p>Impact</p> <p>Likelihood</p>	Communications plan with regular reports to explain projects and outcomes; explain longer term projects if short term ones do not deliver significant carbon savings
PR36.11 Lack of senior management support	<p>Impact</p> <p>Likelihood</p>	Currently a priority in the Corporate Plan; senior managers receive regular updates
PR36.12 Reliance on key officer	<p>Impact</p> <p>Likelihood</p>	Ensure that if key officer leaves there is a lengthy hand over period