

E-mail: CommitteeServices@horsham.gov.uk Direct line: 01403 215465

SCRUTINY & OVERVIEW COMMITTEE

CRIME AND DISORDER WORKING GROUP

WEDNESDAY 7TH MAY 2014 AT 3:00 PM GROUND FLOOR MEETING ROOM, PARK NORTH, NORTH STREET, HORSHAM

Councillors:

Kate Rowbottom (Chairman) David Coldwell Christine Costin Duncan England Jim Goddard Frances Haigh Jim Sanson

You are summoned to the meeting to transact the following business.

Tom Crowley Chief Executive

AGENDA					
1.	Apologies for absence	Page No.			
2.	To approve as correct the record of the meeting held on 19 th June 2013	1			
3.	To receive any declarations of interest				
4.	Announcements from the Chairman or Chief Executive				
5.	Protocol for the scrutiny of crime and disorder matters	7			
6.	Chairman to report back on the Community Safety Partnership Board meeti and performance in relation to the Horsham District Community Safety Partnership Plan 2013/14	ings			
	Anti-Social Behaviour Action Plan progress report for 2013	11			



7.	Action Plans for the Community Safety Partnership Plan 2014/15:			
	(i) (ii) (iii) (iv) (v)	Anti-Social Behaviour Community Engagement and Reassurance Violence against the person Casualty reduction (Road Safety Action Group) Drug and Alcohol (tba)		

CSP Campaigns and Events Calendar 2014

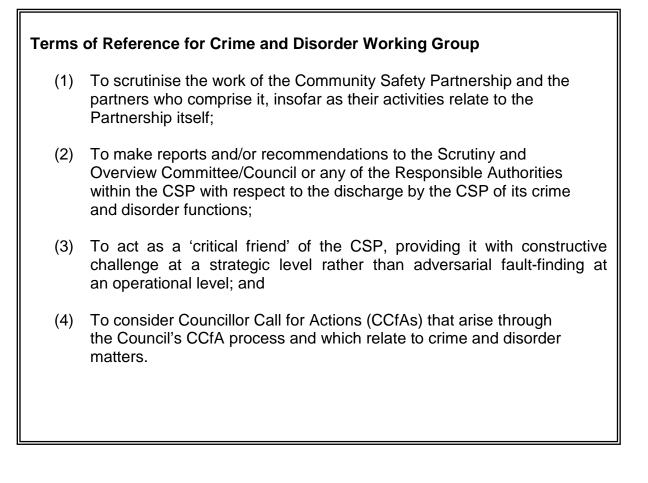
9. Anti-Social Behaviour, Crime and Policing Act 2014 Link: <u>https://www.gov.uk/government/collections/anti-social-behaviour-crime-and-police-bill</u>

Reform of anti-social behaviour powers - Home Office draft guidance Link: https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/248747/01_ASB_Guidance_FINAL.pdf

41

10. Future meeting date(s)

8.



Notes of the Scrutiny and Overview Committee Crime and Disorder Working Group <u>19th June 2013</u>

Present:	Councillors: Kate Rowbottom (Chairman), Duncan England, Jim Goddard, Frances Haigh, Jim Sanson
Also present:	Councillor: George Cockman
Apologies:	Councillors: David Coldwell, Christine Costin
Officers:	Greg Charman, Community Safety Manager Rod Brown, Head of Planning & Environmental Services

1. <u>TO APPROVE AS CORRECT THE RECORD OF THE MEETING HELD</u> <u>ON 13TH MARCH 2013</u>

The notes of the meeting held on 13th March 2013 were approved as a correct record.

2. TO RECEIVE ANY DECLARATIONS OF INTEREST

There were no declarations of interest.

3. ANNOUNCEMENTS FROM THE CHAIRMAN OR CHIEF EXECUTIVE

There were no announcements.

4. <u>ANALYTICAL SUPPORT TO HORSHAM DISTRICT CSP BY WEST</u> <u>SUSSEX COUNTY COUNCIL</u>

Following concerns expressed at the last meeting, the Community Safety Manager gave an update on the level of analytical support the County Council would provide in the future indicating that, whilst they would not be providing such a wide range of in-depth analysis, they would continue to provide broad top line statistics. The exact level of service to be provided was continuing to be developed.

The Working Group then discussed the level of traffic incidents and possible causes and influences, with particular reference to the facts that:

- the District had the highest number of people killed or seriously injured on the roads than anywhere else in West Sussex, and
- the risk to young drivers was also the highest in West Sussex.

The Community Safety Manager indicated that road safety was a priority in the 2013/14 Community Safety Partnership Plan and Action Plan and suggested that the Working Group might like to invite the Sussex Safer Roads Partnership to attend the next meeting to give an overview of their work in this respect.

The Working Group **agreed** that representatives of the Sussex Safer Roads Partnership should be invited to attend the next meeting of the Working Group.

5. <u>PLANNING APPLICATION PROCESS AND OBTAINING COMMENTS</u> <u>ABOUT CRIME AND DISORDER REDUCTION</u>

The Head of Planning & Environmental Services advised the Working Group that Sussex Police were automatically consulted in respect of applications submitted for developments of ten residential units or more, with a view to 'designing out' to the crime and disorder implications of such developments as much as possible. There was also a policy context within the Council's Core Strategy relating to 'designing out' crime.

On other applications there was no automatic consultation, with the officer dealing with the application selecting relevant consultees from a potential list of 200.

The Working Group suggested that it would be useful to include the Community Safety Partnership as a potential consultee (and an automatic consultee on major applications) to enable all partners with an interest in the reduction of crime and anti-social behaviour to have an input on relevant planning applications. The Head of Planning & Environmental Services and the Community Safety Manager would investigate this possibility and report back to the Working Group.

In response to a specific query, the Head of Planning & Environmental Services indicated that he would ascertain who had been consulted on an application for the installation of high ropes in Horsham Park.

6. <u>COMMUNITY SAFETY PARTNERSHIP PLAN 2013/14 AND ACTION</u> <u>PLANS</u>

(a) <u>Use of S106/Community Infrastructure Levy monies for CCTV</u> <u>and community safety features</u>

The Head of Planning & Environmental Services advised that he was not aware of any reason, in principle, why such monies could not be used for community safety improvements such as CCTV cameras, provided that

this was expressly specified in the S106/CIL agreement. However, the preference was, as much as possible, to 'design out' possible community safety issues as part of the application process. It was also acknowledged that money could only be required for capital outlay (e.g. purchase and installation of CCTV equipment) but that agreements could also include a requirement for the developer to put in place arrangements for future maintenance.

Where problems arose after the commencement or completion of a development, it was not possible to retrospectively require a developer to install such measures. However, generally, it would be in the interests of the developer to address any problems as they could impact on the desirability of the development to potential buyers/lessees.

(b) General

The Community Safety Partnership Plan for 2013/14 and action plans had now been published, highlighting six key priorities for the year: reduce anti-social behaviour, improve road safety, reduce domestic burglaries, reduce violence against the person, reduce repeat and vulnerable victims, and improve engagement and reassurance.

It was noted that there had been a 22% increase in burglaries within the District in 2011/12, compared to the previous year. However, the Community Safety Manager explained that much of this activity was the result of certain individuals from outside the District seeking out specific types of properties/people and that the police were actively targeting these individuals. The Community Safety Manager also referred to the proposed setting up of a 'Home Watch' scheme so that the police were advised when owners would be away and to the effectiveness of local Neighbourhood Watch schemes in some areas.

It was noted that the repeat and vulnerable victims section of the Plan did not refer to the problems of people with learning difficulties being signed up by legitimate businesses for goods or services they did not necessarily need or want, not through any wrongdoing by the business but due to the lack of understanding of the vulnerable individual. The Community Safety Manager indicated that whilst only the larger, more widespread issues were covered by the document, the Community Safety Partnership was also aware of other less common problems.

It was agreed that the Plan was a useful tool for the Working Group to work from and that it would pick one aspect each quarter to see how the action plan was being progressed. In this respect the Working Group had earlier agreed to focus on Safer Roads at its next meeting (see 4 above).

(c) Policing and recording crime statistics

The Community Safety Manager reported that it was his understanding that Sussex Police was not reducing the numbers of police but that they were not always replacing officers who left, resulting in a net reduction in overall hours and resources spread more thinly. Councillor George Cockman advised the Working Group that this was an issue that was being taken up by West Sussex Joint Scrutiny. The Working Group therefore **agreed** that the Chairman of the Scrutiny & Overview Committee should be asked to keep them updated on any developments in this respect.

It was also **agreed** that Councillor Brian Donnelly, the Council's representative on the Sussex Police and Crime Panel, should be asked to attend the next meeting of the Working Group to update on the current position regarding policing resources.

7. HORSHAM CSP FINANCE REPORT – MAY 2013

The Working Group noted the report.

The Community Safety Manager advised the Working Group that the 'Handyvan legacy' in the ring-fenced funds and commitments for 2013/14 referred to unspent funds earmarked for the 'Handyvan' service which had been provided by Saxon Weald but was no longer operating. Talks were currently taking place with other organisations who might be interested in taking on this role and, if successful, some or all of the funds remaining would be available to support the service. Linked to this, the Working Group discussed the possibility of certain projects being undertaken by either ex-offenders, through the probation service, or young offenders. Details of any suitable projects should be passed to the Community Safety Manager, who would endeavour to pass them on to the most appropriate team. It was noted with concern that the Community Safety Officer post was currently only funded until December 2013.

8. <u>AUDIT COMMISSION BRIEFING DOCUMENTS AND SUSSEX POLICE</u> <u>AND CRIME COMMISSIONER: POLICE AND CRIME PLAN 2013/17</u>

Noted.

9. FUTURE MEETING DATES

The next meeting would be at 3:00 p.m. on 25th September 2013. Items on the agenda would include:

• Sussex Safer Roads Partnership representatives to be invited to attend and give a presentation/answer questions on their work

• Councillor Brian Donnelly, the Council's representative on the Sussex Police and Crime Panel, to be invited to attend to give an update on the current position regarding policing resources and for the Working Group to suggest issues they would like him to raise at the Police and Crime Panel.

The meeting finished at 4.28 p.m. having commenced at 3.00 p.m.

CHAIRMAN

Crime and Disorder Working Group 19th June 2013

PROTOCOL FOR THE SCRUTINY OF CRIME AND DISORDER MATTERS Horsham District Council

1. Introduction

The power to scrutinise local Community Safety Partnerships (CSP) is granted through a number of pieces of legislation including: The Police and Justice Act 2006, the Local Government & Public Involvement in Health Act 2007. Most recently however the Crime and Disorder Overview and Scrutiny Regulations 2009 (and statutory guidance) has granted local authorities new powers for the scrutiny of crime and disorder and Councillor Call for Action (CCfA).

The legislation has widened the provisions of Overview and Scrutiny and defines those crime and disorder functions or matters that may be considered by Overview and Scrutiny Committees and those that are considered 'excluded matters'.

These require that every local authority has in place a committee with power to review and scrutinise, and make reports or recommendations, regarding the functioning of the responsible authorities (*which include*): Horsham District Council, West Sussex County Council, West Sussex Fire and Rescue Service, Sussex Police, the Primary Care Trust and Surrey and Sussex Probation Service) that comprise a Community Safety Partnership (CSP). The new legislation forms part of the Government's commitment to strengthen the accountability of local CSP's and enhance the role of local councillors and local communities in preventing and reducing crime. In Horsham District, the Scrutiny and Overview Committee has been designated the "Crime and Disorder Committee" for the purposes of scrutinising crime and disorder matters.

2. Purpose of the Protocol

The purpose of this protocol is to define the manner in which the Scrutiny and Overview Committee can scrutinise the Horsham District CSP and its partners with a view to facilitating good working relationships throughout the scrutiny process.

3. <u>Principles of the Community Safety Scrutiny Operation</u>

(i) Community Safety Scrutiny is intended to be positive, objective and constructive. It should acknowledge good practice and recommend improvements where it feels these would be of benefit. The Scrutiny process should focus on service outcomes and seek to add value and drive improvements to public services.

- (ii) Community Safety and reducing crime and disorder for the people of Horsham District is dependant on many factors including the services provided through the Community Safety Partnership. This shared responsibility will be acknowledged by the Overview and Scrutiny Committee when undertaking scrutiny reviews.
- (iii) At all times, both Officers and Members of the organisations involved in crime and disorder scrutiny, representatives and Members of the public will be treated with respect and courtesy.
- (iv) The key organisations involved in the scrutinising of crime and disorder must be willing to share information, knowledge and reports which relate to the delivery and success of services in Horsham District, and carry out duties that would be reasonably expected of them to enable crime and disorder scrutiny to be successfully undertaken.
- (v) Crime and disorder scrutiny will be open and transparent.

4. The key provisions of the legislation

These are as follows:

- Every local authority is required to have in place a Crime and Disorder Committee with power to review and scrutinise, and make reports and recommendations, regarding the discharge by the responsible authorities of their crime and disorder functions;
- (2) Crime and Disorder Committees must meet at least once a year;
- (3) Responsible authorities or co-operating bodies (non statutory CSP members) must provide such information requested by the Crime and Disorder Committee within the timescales identified in the request;
- (4) Crime and Disorder Committees can request the attendance of a representative of a responsible authority or co-operating body in order to answer questions;
- (5) Responsible authorities or co-operating bodies must respond to any recommendations made by the Crime and Disorder Committee within 28 days.
- (6) Crime and Disorder Committees can co-opt additional members to serve on the committee to add value and expertise to the Committee's work. Cooptees can include any person except a member of the local authority's executive.

5. <u>Terms of Reference for the scrutiny and overview of crime and</u> <u>disorder in Horsham District</u>

The function and terms of reference of the Scrutiny and Overview Committee in relation to Crime and Disorder issues are as follows:

- (1) to scrutinise the work of the CSP and the partners who comprise it, insofar as their activities relate to the partnership itself;
- (2) to make reports and / or recommendations to the Council with respect to the discharge by the CSP of its crime and disorder functions;
- (3) to act as a 'critical friend' of the CSP, providing it with constructive challenge at a strategic level rather than adversarial fault-finding at an operational level;
- (4) to consider Councillor Call for Actions (CCfAs) that arise through the Council's CCfA process and which relate to Crime and Disorder matters.

Work Programming - The CSP will be advised in advance of any scrutiny review relating to a crime and disorder issue that the Scrutiny and Overview Committee is intending to undertake as part of its annual work programme.

Scrutiny Topics - These may include scrutiny of the CSP partnership plan, the strategic assessment, performance reports, or any activities relating to crime and disorder matters which are co-ordinated at district level. It is recommended that performance against the partnership plan be considered as the benchmark for any selected topic.

Notice of required attendance at scrutiny meetings -The Scrutiny and Overview Committee will give <u>at least 4 weeks notice</u> to responsible/cooperating authorities requesting their attendance at a scrutiny and overview meeting. Attendance requests will clearly outline the scope of the scrutiny exercise.

Notice of Information required for scrutiny -The Scrutiny and Overview Committee will give <u>at least 4 weeks notice</u> to responsible / co-operating authorities requesting information relating to the planning and operation of crime and disorder reduction activities and strategies that it requires in order to facilitate the overview and scrutiny process. Information provided by responsible/co-operating authorities should be depersonalised, unless the identification of an individual is necessary or appropriate for the Overview and Scrutiny Committee to properly exercise its powers. The information should also not include information that would be reasonably likely to prejudice legal proceedings or current or future operations of the responsible authority/co-operating authorities.

Making and Responding to Recommendations - At the conclusion of its study, the Scrutiny and Overview Committee will consult the CSP on any draft reports and associated recommendations before they are published. Final reports and recommendations will be sent to the relevant responsible / co-operating authorities that are affected by the report or recommendations, plus other individuals or organisations that contributed to the study. As required by the legislation, responsible / co-operating authorities must respond to any relevant recommendations made by the Scrutiny and Overview Committee within 28 days of receipt.

Monitoring the Implementation of Recommendations - The Scrutiny and Overview Committee will monitor, as appropriate, progress in implementing any recommendations.

Reviewing the Protocol - This protocol will be kept under regular review to ensure it remains fit for purpose and compliant with emerging legislation.



Partnership Plan 2013 - 2014

"Working together to keep Horsham District a safe place to be"













Horsham District Community Safety Partnership Partnership Plan 2013-2014

Horsham District Community Safety Partnership C/O Community Safety Unit Horsham District Council Park North North Street Horsham West Sussex RH12 1RL

Telephone:01403 215124/215116e-mail:communitysafety@horsham.gov.ukWeb:www.horshamcsp.org

This document can be made available in larger print and other formats if required. Please contact communitysafety@horsham.gov.uk or telephone 01403 215124

Horsham District Community Safety Partnership Partnership Plan 2013-2014

Contents	Page	
Foreword	4	
The Community Safety Partnership		
Delivery Structure		
Performance Information		
Partnership Priorities		
Anti-Social Behaviour	11	
Burglary (with a focus on peoples' homes)	14	
Community Engagement & Reassurance	16	
Repeat & Vulnerable Victims	19	
Safer Roads	21	
Violence Against the Person (including Domestic Abuse)	23	
Lead Officers for Priorities		
Summary of Planned Expenditure		

Foreword



Welcome to the Horsham District Community Safety Partnership Plan for 2013 – 2014. Crime and Disorder is an important concern for many local people and the Horsham District Community Safety Partnership is proud of its success in officially being the safest place to live, work and visit in West Sussex over the last year. Despite being one of the safest areas of the country, Community Safety is consistently a top priority for many residents and is an issue that can affect the quality of life for individuals and entire communities.

It is now widely acknowledged that tackling community safety issues cannot be done by the Police alone, but is dependent on a number of organisations, and services, working together to find solutions to community problems. The Community Safety Partnership aims to reduce crime and disorder, anti-social behaviour and other behaviour affecting the local environment, as well as reducing the misuse of drugs, alcohol and other substances, reducing the fear of crime and increase public confidence in our combined services.

Throughout this coming year the Community Safety Partnership will work with the community to retain our district's status as the safest place to live, work and visit in West Sussex.

Councillor Sue Rogers JP Chair of the Partnership Board April 2013

The Community Safety Partnership

The Horsham District Community Safety Partnership (formerly known as the Crime and Disorder Reduction Partnership) is a statutory partnership formed under the auspices of Section 5 of the Crime and Disorder Act 1998. The partnership comprises a wide range of agencies known as "Responsible Authorities:"

- Horsham District Council
- NHS Clinical Commissioning Groups
- Surrey and Sussex Probation Trust
- Sussex Police
- West Sussex County Council; and
- West Sussex Fire and Rescue Service

These organisations are all legally tasked with identifying and taking action to address criminal and anti-social behaviour within the district.

A number of significant changes have taken place within the Partnership over the past twelve months with the replacement of Sussex Police Authority with the directly elected Police and Crime Commissioner for Sussex in November 2012 and the introduction of Clinical Commissioning Groups that have replaced NHS Primary Care Trusts from 1 April 2013. This is a time of great transition for many public agencies with revised leaner ways of working, providing value for money with fewer resources. The Partnership will strive to continually improve the way it does business, demonstrating value for money whilst achieving results.

Hallmarks of Effective Partnerships

These six Hallmarks were introduced by the Home Office in 2007 to "underpin effective delivery through partnerships"¹. The Hallmarks are used by the Partnership as a measure of our effectiveness in dealing with our core business and to ensure we meet our statutory obligations.

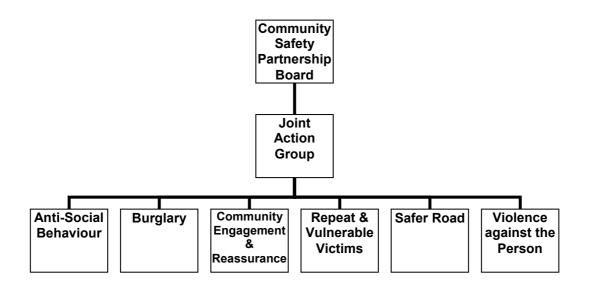
- Hallmark 1 Empowered and Effective Leadership;
- Hallmark 2 Visible Constructive Accountability;
- Hallmark 3 Intelligence-led Business Processes;
- Hallmark 4 Effective and Responsive Delivery Structures;
- Hallmark 5 Engaged Communities; and
- Hallmark 6 Appropriate Skills and Knowledge.

¹ Delivery Safer Communities: A guide for effective partnership working (Home Office) 2007

Delivery Structure

The Partnership brings together, at a local level, the different parts of the public, private, voluntary and community sector; allowing different initiatives and services to support one another so that they can work together more effectively. The structure of the Partnership has evolved over time to meet the needs of the local community whilst ensuring that statutory obligations are met. There is one Executive Strategy Group (The Board), one Tactical Group (Joint Action Group or JAG), and further operational delivery groups of the Partnership. Having this structure ensures the right people are meeting and participating at the right level, that specialists are leading on the priorities and that the work is focussed and targeted.

The diagram below provides an illustration showing basic structure of the Partnership:



The Partnership is required to feed into the West Sussex Strategic Community Safety Partnership and must ensure that its priorities link with those of the West Sussex Community Safety Agreement. The Chair of the Horsham District Community Safety Partnership is a standing member of the West Sussex Strategic Community Safety Partnership.

The Community Safety Executive Board (Strategic)

The Board comprises Senior Officers and Councillors from the statutory authorities identified in the Crime & Disorder Act 1998. The Board meets quarterly and considers the Strategic Assessment, Partnership Plan, funding, performance, JAG updates, legislation updates, best practice and compliance with National Standards. The group has recently welcomed an invited guest to join the board on a regular basis from the Police and Crime Commissioners Office, which we hope will be an important link as we look ahead.

The Joint Action Group (Tactical)

The aim of the group is to take a co-ordinated, intelligence-led problem solving approach to identifying, planning & implementing approved outcomes to support the priorities in the Partnership Plan.

The group meets on a monthly basis and will propose the best way to tackle issues with the resources available, offering recommendations to the Board to authorise and agree.

Partners will inform the group of progress in their areas, their action plans and from their Delivery groups.

Priority Delivery Groups (Operational)

These groups work to deliver the agreed priorities contained within the Partnership Plan. The plan outlines priority areas of business, the agency leading on the issue, the progress made to date and any performance measures. These delivery plans also take into account the targets and priorities that the partnership has adopted, and the group will work towards reducing those risks.

The high level details from these plans are fed back through the JAG and the Community Safety Partnership Board, thus ensuring our priorities are on track, we have the right resources across the partnership working to the same goals and we can monitor progress on recommended initiatives and operations.²

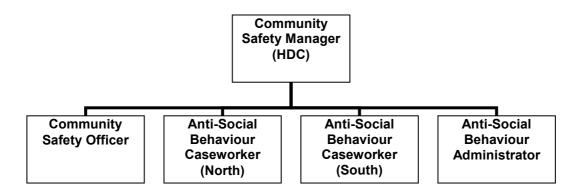
The Community Safety Unit

The Partnership currently has a small dedicated team managed by Horsham District Council's Community Safety Manager whose core role is supporting the Partnership, including the development and delivery of the Partnership Plan. This includes producing the Strategic Assessment, managing initiatives and priority groups; as well as leading problem solving initiatives where necessary.

The Community Safety Officer is based within the Horsham District Council offices whilst the Anti-Social Behaviour Caseworkers and Administrators are co-located with the Neighbourhood Policing Team based at Horsham Police Station. With the exception of the Community Safety Manager all officers are funded through the Home Office Community Safety Fund (previously Area Based Grant).

The structure of the unit is detailed in the diagram overleaf:

 $^{^2}$ Within each organisation there will be other groups that meet, and other agencies that feed into this process. High level issues will be presented by the representative at the JAG. If there is a requirement, they may be taken further by the partnership.



Governance and Accountability

The activity of the Partnership, including the performance against the Partnership Plan, is overseen by the Horsham District Council Scrutiny and Overview Committee acting in its role as Crime and Disorder Committee under the Police and Justice Act 2006 and the Crime and Disorder (Overview and Scrutiny) Regulations 2009.

Partnership Performance

The Partnership measures performance using both Sussex Police Performance Data and Home Office iQuanta data that measures crime per 1,000 population. The Partnership makes use of other performance data in relation to road safety and re-offending, further details of which can be found at the Partnership's website: www.horshamcsp.org.

Although the Partnership focuses on the particular priorities identified through the Strategic Assessment and community engagement, we monitor all crime and anti-social behaviour across the District as a key performance indicator. This allows us to maintain an overall picture of criminality throughout the area and monitor any displacement of criminal activity that may be a result of our priority focuses. It also allows us to react to emerging trends and problems.

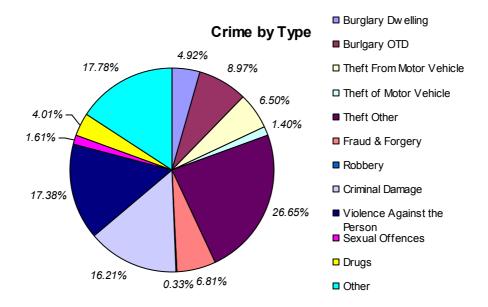
Headline Figures

During the rolling twelve month period December 2011 to November 2012 Sussex Police recorded crime was down by 238 offences to **4,712** crimes. **This is a reduction of 238 offences (4.8%)** from the same period December 2010 to November 2011.

Recorded Anti-Social Behaviour **fell by 21.7%** over the same period from 4240 incidents to **3319** incidents.

Injury Road Traffic Collisions were down by 18 to **264** collisions across the District.

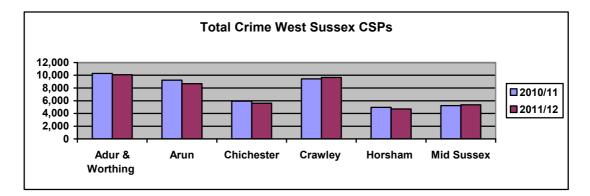
79 people were killed or seriously injured on the District's roads, an **increase of 5** from the previous year.



"Working together to keep the Horsham District a safe place to be"

Performance compared to Most Similar Community Safety Partnerships

Horsham District remains the safest in West Sussex and comes second only to Wealden District in terms of the entire Sussex Police area. With regard to the Most Similar Group of fifteen Community Safety Partnerships nationally, Horsham District currently ranks fourth.



Partnership Priorities

The Strategic Assessment identified six priorities for the Partnership for 2013 – 2014. These priorities reflect the areas that the community has told us are important to them. The following pages outline each priority and what the Partnership intends to do to tackle these; giving details of key performance indicators and lead officers.

Anti-Social Behaviour

Outcome: Reduce the harm caused to individuals and communities by anti-social behaviour and hate crime.

Why is this a priority?

Anti-social behaviour consistently features as a priority for communities across the District. Individuals who act in a manner that causes or is likely to cause harassment, alarm or distress to one or more persons not in the same household as the perpetrator, can cause misery to others blighting the lives of those involved. Within a community anti-social behaviour can lead to a deterioration in the appearance of an area and increase the fear of crime amongst those who live and work in the area. The Partnership makes use of the national harm model that addresses anti-social behaviour through the harm that it causes: Personal Harm, Public Nuisance or Environmental Harm.

There were 3,319 reports of anti-social behaviour to Sussex Police in 2011/12. This is a significant decrease on the previous year's figure but does not include anti-social behaviour incidents reported directly to Housing Associations and other bodies across the District.

The Partnership has seen considerable success in dealing with anti-social behaviour in the past few years and employs a small team to work with victims and offenders across the District. This team has seen significant results making use of a range of tools and powers from early intervention through to Anti-Social Behaviour Orders. We will continue to play an active part in the West Sussex Divisional Anti-Social Behaviour and Hate Crime Group, making use of best practice.

Key Performance Indicators

- The number of anti-social behaviour incidents reported to Sussex Police.
- Percentage of people who think that ASB is a problem in their local area from the annual residents survey
- Public confidence in the District Council and Police to deal with ASB and related crime issues

Anti-Social Behaviour Action Plan

1. Ensuring Effective Anti-Social Behaviour Practice and Processes

- 1.1 As a partnership, develop qualitative data regarding how victims and witnesses of ASB feel within the District, feeding this information in to other areas of business / plans and strategies.
- 1.2 Collect and analyse relevant information to enable the levels, types and patterns of incidents to be monitored and the effectiveness of any work undertaken to be monitored. This information should in turn inform service delivery / development.
- 1.3 Maintain and develop through appropriate training, the Partnership's Anti-Social Behaviour Team ensuring that good practise and learning points are incorporated.
- 1.4 Ensure that all front line CSP staff receive training in the use of the new tools and powers to tackle ASB once adopted. Brief partner agencies on changes and the way in which ASB is being tackled within Horsham District.
- 1.5 Develop and deliver training for CSP frontline staff relating to anti-social behaviour focussing both on signs, symptoms, how to report anti-social behaviour and the support services available.
- 1.6 Adopt the E-CINS computer system currently being used elsewhere in Sussex to ensure effective case management and information sharing.
- 1.7 Where appropriate ensure that the Common Assessment Framework process is used by the Anti-Social Behaviour Team when dealing with children and young people; including any emerging work from the FIP agenda.

2. Deliver Results through Partnership Working

- 2.1 Continue to develop the Anti-Social Behaviour Action Group (ASBAG) as a forum for partners to tackle anti-social behaviour issues across the district.
- 2.2 Undertake development work with local services dealing with homeless people to builds links communicating both consequences of ASB for perpetrators as well as victim and witness support services.
- 2.3 Continue to ensure representation from the Anti-Social Behaviour Team at the quarterly Housing Liaison Forums to promote dialogue with registered providers.
- 2.4 Develop stronger links to the District Council's Strategic Planning department to ensure early influence over the layout and format of potential developments with the aim of 'designing out' crime and antisocial behaviour from local communities.
- 2.5 Support individuals and communities to build the skills and capacity to work with the CSP to tackle and report ASB within their communities as well as identifying victims and witnesses.
- 2.6 Promote the work of the West Sussex Mediation Service amongst those individuals who have reported those issues that meet the referral criteria, i.e. neighbour disputes.
- 2.7 Ensure appropriate representation of partners at the Road Safety Action

Group (both North Downs and District wide) to ensure anti-social driving remains a priority locally.

2.8 Use the Joint Action Group (JAG) meeting to identify hotspot areas and target resources accordingly. Identify and monitor factors which contribute to ASB in these areas and provide this information to other partners where agendas / strategies overlap.

3. Work with Victims, Perpetrators and Communities

- 3.1 Develop and distribute a Neighbour Nuisance Guide to promote 'selfhelp' within our communities from those suffering ongoing neighbour problems.
- 3.2 Liaise with communities via Local Action Teams, Police Panels, Parish Councils and others attending Community Meetings to ensure active involvement and early indicators of potential problems are picked up as well as feeding in key performance information.
- 3.3 Encourage the reporting of ASB by high risk groups including those with long term illness or disabilities. Develop relationships with agencies and third sector organisations supporting high risk groups and increase reporting by raising awareness within the District and publicising successful outcomes.
- 3.4 Where appropriate utilise restorative justice and community resolution techniques with adults and young people committing ASB, to assist perpetrators in understanding the harm their behaviour is causing and to provide positive outcomes for victims.
- 3.5 Continue to work with partners including the Family Intervention Project, Targeted Youth Support Service and Youth Offending Service to tackle ASB caused by young people and present first time entrants to the youth justice system.
- 3.6 Ensure strong links exist to the education providers locally and that ASB features on any appropriate input from either the CSP or via the Police School Liaison Officers.
- 3.7 Continue to deliver the CSP's Revolution and Understanding Teenage Behaviour courses on a needs basis with appropriate referrals from partners including schools.
- 3.8 To work with partner agencies to deliver the Government's Troubled Families agenda, particularly focussing on providing early help interventions.

Burglary (With a focus on people's homes)

Outcome: To reduce the number of people who are victims of domestic burglary.

Why is this a priority?

Although burglary of people's homes accounts for less than 5% of all crime across Horsham District it has a significant impact on both victims and the wider community. Victims often feel violated, with significant issues surrounding their health and wellbeing both physically and mentally. In the wider community burglary increases the fear of crime and negatively impacts on the feeling of safety.

There were 232 domestic burglaries recorded during the 2011/12 period, which is an increase of 22% on the previous year.

Burglary to premises other than a dwelling (which includes burglaries of sheds, out-houses, garages and commercial premises) fell during the same period from 466 offences down to 423 offences and now accounts for less than 9% of the District's total crime. This in part can be attributed to the success of district-wide initiatives such as Business Watch and Farm Watch.

The Partnership will channel its resources to reduce the number of burglary dwelling offences and in particular those with repeat victims, whilst supporting initiatives to reduce non-dwelling offences.

Key Performance Indicators

- The total number of Police recorded burglary dwelling offences 2013/14 in comparison to 2012/13 and in particular those identified as repeat victims
- Increased information sharing by all partners and agencies who engage with someone who they deem at risk due their elderly and / or vulnerable status
- The number of 'cross border' enforcement campaigns and initiatives participated in
- An increase in the confidence and satisfaction levels fed back by those using the service

Burglary Action Plan

Reducing Burglary

- 1.1 To establish and deliver a scheme, in partnership with Neighbourhood Watch, where householders who plan to be away from their home can make contact and be provided with literature to support them prior to departure with referral (with their consent) made to the Neighbourhood Watch who can monitor their premises in their absence.
- 1.2 All CSP / JAG partners to compile a list of those deemed to be vulnerable and who would benefit from referral to Sussex Police to prevent them becoming a victim of crime.
- 1.3 When a burglary series is identified to ensure that the demographic of those involved is shared with all CSP / JAG partners to assist with crime prevention messages, reassurance and proactive support and engagement.
- 1.4 Horsham District to join with Chichester District and both Surrey and Hampshire Police in the operational delivery of Operational Limestone a recurring series of cross border burglary enforcement initiatives.
- 1.5 To ensure that all victims of burglary dwelling receive crime prevention advice to prevent them becoming a repeat victim.
- 1.6 To ensure that all repeat burglary dwelling victims receive specialist advice from a Sussex Police Crime Prevention Officer.
- 1.7 To ensure that all offences are robustly investigated in line with Sussex Police policy, making the best use of technology and resources where appropriate.
- 1.8 To continue to work with retailers to reduce the opportunity for items stolen during a burglary to be passed on through second-hand shops.



Community Reassurance and Engagement

Outcome: To increase the level of reassurance, reporting and feeling of safety throughout the communities within the Horsham District.

Why is this a priority?

With one of the lowest recorded crime rates in the county Horsham District remains one of the safest places to live, work or visit in Sussex. In a recent survey undertaken by Horsham District Council³ 92.6% of people surveyed felt safe or very safe in the area during the day with 73% of residents feeling safe or very safe in public at night. More worryingly for the Partnership is that when asked if residents felt that the Police and Other Agencies were tackling problems in the area only 41% agreed or strongly agreed, with 37% neither agreeing nor disagreeing. 22% of respondents disagreed or strongly disagreed. These results indicate that the Partnership has a lot to do in terms of communicating effectively with the community, particularly in terms of providing re-assurance. It is the aim of the Partnership to not only make sure that Horsham District remains one of the safest places in Sussex but that people feel safe within their communities. This action plan highlights the work planned for the financial year 2013/14 to engage with communities, those who live, work or visit the area in order to provide reassurance and meet our statutory duties.

Like all public bodies the Partnership seeks to be transparent and accountable for the decisions that it makes and the way in which it works. In order to achieve more openness and accountability we seek to establish more effective communication methods to improve the way in which we work. The need to improve our community engagement has already been discussed above but in order to increase our accountability we need to feedback upon our actions against the Partnership Plan priorities to our communities.

By involving communities in setting their priorities through Local Action Teams, Parish Councils and Neighbourhood Panels (as appropriate) we seek to improve the accountability of the Partnership to those we serve.

Key Performance Indicators

- Percentage of individuals reporting that they feel safe or very safe in their area, particularly at night as recorded in the annual HDC Residents' Survey.
- Percentage of individuals who believe that Sussex Police and other agencies are successfully tackling issues within their communities, from a baseline of 41% recorded in the HDC Residents' Survey in 2011.

³ Residents Survey 2011

• A single CSP corporate image established and campaign launched detailing the work of the CSP and all agencies within it.

Community Reassurance and Engagement Action Plan

1. Promote the work of the Community Safety Partnership

- 1.1 Establish a corporate identity for the CSP, making best use of the resources available to ensure that a consistent message is delivered through all marketing materials.
- 1.2 Establish an awareness campaign to raise the profile of the CSP and the work it undertakes to keep people safe. This can include a poster campaign, newspaper advertising and the CSP website.
- 1.3 Review the CSP website to ensure that it reflects the Partnership Plan priorities for the year.
- 1.4 The 2013/14 Partnership Plan, Strategic Assessment and other supporting documents should be published throughout the District, taking into account the requirement to make them accessible to all by making them available in different formats as necessary. These documents should highlight where the CSP is focussing its resources and why.
- 1.5 As a partnership take part in at least two community engagement events at various locations throughout the District to promote the work of the CSP.
- 1.6 CSP to adopt a column in newspapers and other publications to promote the work of the Partnership. On a monthly basis focus on the work of the CSP and those organisations that it consists of. Initially this could be on a "Day in the Life of" type article.
- 1.7 Adopt a quarterly victim-led case study to increase reporting and reassurance.
- 1.8 Establish a Community Safety Day to promote the work of CSP and its members.

2. Provide reassurance to residents, businesses & visitors to the District's towns and villages.

- 2.1 Put reassurance at the heart of what the CSP does by delivering appropriate messages through agreement with Communications Group.
- 2.2 Focus on the current Partnership Plan priorities, providing re-assurance and crime prevention messages as appropriate making use of the Safer Seasons model.
- 2.3 Maintain Park Mark (Safer Parking Award) for all Horsham District Council owned car parks within Horsham Town Centre and seek to expand this throughout the District. As part of the review into car parks throughout the District opportunities to include rural car parks should be identified prior to the re-accreditation process in 2013. This will include those in Billingshurst, Storrininton & Steyning.
- 2.4 Promote reassurance in the growing night time economy in Horsham Town Centre by adopting and publishing the key performance indicators of the Purple Flag Award Scheme (see 2.5 and 2.6 below)

- 2.5 Undertake the self assessment process to identify where Horsham is meeting the standards for the scheme, including recorded crime levels and public perception.
- 2.6 Form a multi-agency steering group, led by the CSP to investigate the possibility of applying for the Purple Flag Award in 2013.
- 2.7 Continue to promote the use of Watch Schemes, notably Neighbourhood Watch, Farm Watch, Business Watch, Shop Watch and Pubwatch. Proactively seek to increase membership of the various schemes through positive engagement, promoting the work of the CSP and reassurance messages to all members of these groups.
- 2.8 Establish the feasibility of extending the public space CCTV network to other location across the District. CCTV already operates in Horsham Town Centre, Southwater, Steyning and the South Holmes Road Estate in Roffey. The CSP will undertake a study looking at expanding the network to the new developments West of Horsham, Broadbridge Heath and Horsham Town Centre; identifying the need for expansion together with appropriate costs and funding streams.

3. Actively engage with communities across the District, seeking their views and encouraging their involvement in community safety issues.

- 3.1 Conduct a Community Safety survey of all residents and businesses across the District. By making use of existing survey mechanisms the CSP will engage with the community seeking comments on the Partnership Plan and concerns relating to community safety issues.
- 3.2 Hold at least one "face the people session" within the District in 2013. Communications Group to identify appropriate opportunity to include this within another event if possible. Set a date prior to the end of 2013 to hold the session and advertise it widely within the District, to achieve maximum representation from all members of the community.
- 3.3 Promote and encourage volunteering throughout the District, by encouraging organisations to adopt volunteer friendly procedures relating to staff such as Employer Supported Policing; and by providing opportunities for individuals to volunteer within their communities where possible (Special Constables, Community First Responders, Police Support Volunteers, Fire Service Volunteers etc).
- 3.4 Promote the Community Police Office model throughout the District. Building on the success of the award winning Southwater Community Police Office the CSP will support the launch of the volunteer led Community Police Office in Billingshurst and seek to replicate this model in other areas of the district.

Repeat and Vulnerable Victims

Outcome: To reduce the level of risk to repeat and vulnerable victims in Horsham District.

Why is this a priority?

Across Horsham District 41% of all victims of crime have been victims before. These victims can be a family that have suffered repeated burglaries to their home as well as businesses being targeted by shoplifters; as a Partnership we feel that this figure is far too high. We will work to reduce the risk to individuals and businesses of becoming repeat victims of crime.

Likewise we understand that there is significant under reporting of crime from people who could be considered vulnerable for a variety of reasons including their age, disability, ethnicity, sexual orientation or mental health issues. The Partnership will support the delivery of education and awareness raising initiatives, particularly amongst those groups that are under-represented in hate incident reporting statistics. We will work together to increase referrals to the Hate Incident Support Service whilst using or processes to enhance the sharing of information on individuals and communities that are considered at risk.

Key Performance Indicators

- A reduction in the number of repeat victims of crime for the 2013/14 year from the 2012/13 baseline
- An increase in reporting from vulnerable groups
- A clearer understanding about the profile and location of vulnerable victims across the District

Repeat and Vulnerable Victims Action Plan

1. Intelligence led processes

- 1.1 Commission analysis into the profile of repeat victims of crime within the Horsham District; sharing this information with partners through the JAG process to enable appropriate responses if and where necessary.
- 1.2 Undertake research to better understand any existing community tensions. If required develop a Community Tensions monitoring group
- 1.3 Work with partners to enable data sharing so that a map of the most at risk groups locally in terms of vulnerability can be developed.
- 1.4 Establish a network of community contacts with links to vulnerable groups and provide a forum for these contacts to share information and resources across the partnership.
- 1.5 Broaden the membership of the Joint Action Group to enable greater representation from community groups where there are identified issues that require a joined up response.

2. Engaged communities

- 2.1 Undertake a CSP website review to ensure the content is accessible for any vulnerable groups with appropriate downloadable resources and literature.
- 2.2 Promote the Safer Places Scheme and other initiatives aimed at reducing vulnerability through the CSP Engagement and Reassurance Group.
- 2.3 Work with the Hate Incident Support Service to establish a local group aimed at reducing vulnerability in older people.
- 2.4 Link in to the project which WSF&RS are exploring in 2013 to target vulnerable people most at risk from death and injury as a result of fire.
- 2.5 Research available grants and funding for local work and access where applicable.
- 2.6 Locally support the Worth Services 2020 Strategy.
- 2.7 Continue to develop the work of the Disability Hate Incident Group begun in 2012 and led by Horsham District Council

3. Crime prevention

- 3.1 Work with victims of crime to reduce their risk of becoming repeat victims through appropriate crime prevention measures.
- 3.2 Work with Victim Support to increase the number of referrals received from Sussex Police and others were appropriate.
- 3.3 Continue to support the Surrey & Sussex Probation Trust "Through the Gate" scheme, providing funding towards a caseworker to work with Prolific and Priority Offenders through the Integrated Offender Management system.
- 3.4 Support initiatives aimed at reducing vulnerability such as Operation Rogue Trader, working with Trading Standards and others.
- 3.5 Maintain the Safe at Home Scheme which aims to reduce the vulnerability of victims of domestic violence and high risk victims of anti-social behaviour through target hardening and other measures.
- 3.6 Explore the potential for delivering a revised version of the Community Handy Van Service to assist our older and more vulnerable residents to add crime prevention target hardening to their homes.



"Working together to keep the Horsham District a safe place to be"

Safer Roads

Outcome: To reduce the number of people killed or seriously injured on the District's roads.

Why is this a priority?

Horsham District is predominantly rural with a significant trunk road network running throughout. Unfortunately the District has the highest number of people killed or seriously injured (KSI) on the roads than anywhere else in West Sussex. Although the number of slight injury collisions has reduced from a peak of 283 in 2009 to 183 in 2012, the number of KSI collisions has remained fairly constant over the past five years, peaking in 2008 at 69 collisions reducing slightly to 63 in 2012.

In addition to the number of KSI collisions Horsham District ranks 54 out of 379 local authority areas in Great Britain in terms of risk to young drivers living in rural locations. Indeed these drivers are 37% more likely to be involved in an injury collision than their urban counterparts⁴. Indeed the Horsham District has the highest risk rate in West Sussex and ranks third behind only Wealden and Rother Districts in terms of the whole Sussex Police area. We will work together with the Sussex Safer Roads Partnership to reduce this risk and the number of KSI collisions on our roads.

Speeding continually features as a key priority for communities throughout the district and we will work with these communities to reduce speeding and improve the public's perception of the issue.

Key Performance Indicators

- A reduction in the number of people killed or seriously injured on the District's roads from the 2012 figure.
- A reduction in the District's risk rate in relation to young rural drivers.
- A reduction in the District's top road risk categories including:
- those travelling at excessive or inappropriate speed;
- powered two wheelers (i.e. motorcycles and mopeds);
- those aged 16 to 24
- those who drive whilst under the influence of alcohol or drugs.

⁴ Young Drivers' Road Risk & Rurality. Road Safety Analysis (February 2012).

Safer Roads Action Plan

1. Understanding the Issues

- 1.1 Commission detailed analysis to better understand the District's road safety situation outlining the most vulnerable risk groups, locations of collisions and contributory factors.
- 1.2 Ensure that SSRP provides all available and timely data to Horsham CSP to ensure that partners can contribute effectively to the road safety agenda.
- 1.3 Investigate specific rural road related issues which may contribute to accidents. Issues to be looked into include; hedge cutting and sight-lines, mud on roads, white lines, pot-holes and road disintegration.
- 1.4 Explore additional uses for and the promotion of the 'Love West Sussex' Application linked to the road safety agenda, specifically relating to reporting road defects, street clutter and cleansing issues.

2. Effective Delivery

- 2.1 Support local delivery of the Sussex Safer Roads Partnership action plan and communications campaigns to maximise casualty reduction opportunities through targeted projects.
- 2.2 Ensure that road safety related issues requiring a multi-agency response from a communications perspective are fed into the Engagement and Reassurance sub-group for development.
- ^{2.3} Undertake local campaigns in partnership with SSRP and Sussex Police to target priority groups. These are:
 - Those travelling at excessive or inappropriate speed
 - Powered two wheelers
 - 16-24 year olds
 - Non motorised road users
- 2.4 Work with partner organisations to address road safety matters relating to an ageing population. Specifically address matters relating to health, stress, tiredness, reaction times and vision.
- 2.5 Develop and deliver a local campaign to address the issues relating to distractions behind the wheel including mobile phones.
- 2.6 Work with partners to roll-out the COSTS initiative raising awareness of road related risks amongst the business community.
- 2.7 Support the Safer Roads Community pilot project due for delivery in Southwater during 2013.
- 2.8 Support the rollout of Community Speedwatch in areas in the District identified as hotspot areas for speed related issues.

Violence Against the Person (including Domestic Abuse)

Outcome: To reduce the number of people who are victims of violence committed against them whilst simultaneously increasing the reporting of Domestic Abuse.

Why is this a priority?

During the period December 2011 to November 2012 there were 819 violent crimes against the person. These accounted for 17.38% of all crime within the Horsham District. Just under half of all violent crimes against the person where committed in a public place with the rest occurring in private.

Violence Against the Person offences can potentially cause considerable harm to both victims and the larger community. Significant resources are required to deal with the consequences of violent offences from the Police, National Health Service and others. We will work to reduce the number of recorded all injury violence offences whilst seeking to develop intelligence in relation to alcohol fuelled violence that may contribute to the commission of violent offences. We will also seek to enhance the visibility of both police and partner agencies at times of identified peak demand and offending.

Domestic Abuse is chronically under-reported across the UK and as a Partnership we will work with others within West Sussex to increase reporting and positive outcomes for victims, making use of the existing West Sussex Sexual and Domestic Violence Operations Group.

Key Performance Indicators

- The total number of Police recorded all injury violence (AIV) offences 2013/14 in comparison to 2012/13
- The number of multi-agency test purchase operations (on and off licences) as well as the completion of a covert licensing operation in Horsham town centre.
- To demonstrate a more focussed presence in hot spot areas at the key times from both the police and other partner agencies.
- The total number of Police recorded domestic abuse incidents and crimes 2013/14 in comparison to 2012/13

Violence Against the Person Action Plan

Violence Against the Person (including Domestic Abuse)

- 1.1 The successful roll-out of the Street Pastors scheme in Billingshurst and consideration for wider roll out to the town centre area.
- 1.2 The dynamic targeting of hot spot locations by the Youth Support Team to provide a visible presence and provide advice in relation to the impact of violence including that within relationships.
- 1.3 Multi-agency test purchase operations (on and off licences) to be completed in partnership with Trading Standards (WSCC) and the Licensing Team (HDC).
- 1.4 The successful execution of a Sussex Police led covert licensing operation in Horsham town centre.
- 1.5 Operation Marble to be reviewed in light of updated crime trends and to ensure that other resources i.e. wardens, WSFRS etc are asked to support a visible presence at these key times.
- 1.6 PCSOs to be used to provide tone setting in support of the above to meet and greet people as they arrive to socialise in our key hot spot areas.
- 1.7 Implementation of the Alcohol Diversion Scheme to address / influence longer term offending behaviour.
- 1.8 To continue to support the successful Pubwatch Scheme that operates in the Horsham Town Centre area whilst seeking to engage members to take more of an active role.
- 1.9 In light of the revised definition of domestic abuse (16 and 17 year olds) sessions to be delivered to college age students in Horsham District to raise awareness of the issue and encourage reporting.



"Working together to keep the Horsham District a safe place to be"

Lead Officers for Priorities

Priority Area	Delivery Lead
Anti-Social Behaviour	Greg Charman (Horsham District Council)
Burglary	CI Howard Hodges (Sussex Police)
Community Engagement & Reassurance	Neil Worth (Horsham District Council)
Repeat & Vulnerable Victims	Tanya Mackay (West Sussex County Council)
Safer Roads	Gary Locker (West Sussex Fire & Rescue)
Violence Against the Person	CI Howard Hodges (Sussex Police)

Summary of Planned Expenditure

The table below outlines the Partnership's budgeted expenditure until the end of the financial year 2013/14. It does not include the costs of community safety work where this is undertaken as a part of the core business of individual partners.

Area of work	Budget
Community Safety staff costs	£40,000
JAG/Tactical Response to support priorities	£10,000
Anti-Social Behaviour Team staff costs	£68,000
Anti-Social Behaviour intervention projects	£3,000
Case management pilot (E-Cins)	£5,000
Community project bids	£10,000
TOTAL	£136,000

ACTION PLAN

Outcome	The harm caused to individuals and communities by anti-social behaviour is prevented and the 2013/14 baseline levels of incidents reported.	d redu	ced fr	om	
Strategic Objectives					
		R	Α	G	
	• To reduce the harm caused to individuals and communities by anti-social behaviour.		A		
	 To work towards reduced ASB levels across Horsham District from a baseline of 2011/12 figures. 			G	
	• To increase the confidence and satisfaction levels reported by our communities.			G	
	To reduce levels of perceived ASB and the associated fear of crime.			G	
Key Performance	The total number of Police recorded incident of ASB				
Indicators	Public confidence in the District Council and Police to deal with ASB and related crime issues				
 Percentage of people who think that ASB is a problem in their local area from the annual survey 			dents		
	A comprehensive range of performance management and quality assurance measures	s are d	eploye	ed.	
Strategic Lead Partners	Horsham District Council / Sussex Police				
Operational Delivery Lead	Greg Charman – Community Safety Manager				

ACTION PLAN

Action	Progress (As at 13/08/13)	Status (<mark>R A G</mark>)
Work with partner agencies and community groups to develop victim and witness service standards using best practise including the risk assessment tool.	This is an area of work requiring further development in 2014. Although the ASB team are linked in well with the Risk Assessment process for witnesses, they do not have a set of service standards beyond those which Sussex Police use. Developing such service standards is an aim for 2014. During 2013 the Risk Assessment process was uploaded onto e-cins which is not being used.	A
As a partnership, develop qualitative data regarding how victims and witnesses of ASB feel within the District, feeding this information in to other areas of business / plans and strategies.	The 2013 Residents Survey contained a series of questions pertaining to ASB which provide a useful background. The ASB team are yet to develop other means to analyse the qualitative information being passed onto from victims and witnesses but this is an objective for 2014.	A

ACTION PLAN

Collect and analyse relevant information to enable the levels, types and patterns of incidents to be monitored and the effectiveness of any work undertaken to be monitored. This information should in turn inform service delivery / development.	ASB data is collected by Sussex Police and was formerly analysed by the WSCC Insights team. Owing to an internal restructure, this analytical work no longer happens which has left something of a gap in our collective understanding. The Insights team will process 'special requests' of data analysis; however the ASB team have not exploited this opportunity as yet. This information is clearly vital to both service delivery and development and as such is seen as a priority for 2014.	R
Encourage the reporting of ASB by high risk groups including those with long term illness or disabilities. Develop relationships with agencies and third sector organisations supporting high risk groups and increase reporting by raising awareness within the District and publicising successful outcomes.	This action is very strongly linked to the Repeat and Vulnerable Victim priority which has its own Action Plan featuring Hate incidents as a strong theme. The ASB team have been part of a series of meetings held on the District which focus both on people with disabilities as well as Elderly Vulnerable individuals. Both of these groups also have action plans which feature items about reporting ASB. Coupled to this the team also have regular meetings with Police colleagues concerning the vulnerable victims agenda which features as another strand of the ASBag meeting. There remains more work to do in this area however as raising awareness is an ongoing programme of work.	A

ACTION PLAN

Ensure appropriate representation of partners at the Road Safety Action Group (both North Downs and District wide) to ensure anti-social driving remains a priority locally.	The Community Safety Unit have always sent a rep to the Northern Area Road Safety Action Group and that will also be the case with the local Horsham Road Safety Action Group which is due to launch in Sept 2013.	G
Resource and develop through appropriate training, the high quality anti-social behaviour casework service ensuring that any good practise and learning points are incorporated.	Training and development opportunities are discussed regularly during team meetings and since taking on the Think Family work, the team have accessed more training to broaden their knowledge. Coupled to this the team are involved in the ASB officers meetings which take place around the county with the purpose of sharing best practise.	G
Undertake development work with local services dealing with homeless people to builds links communicating both consequences of ASB for perpetrators as well as victim and witness support services.	The ASB team are linked in well to the local housing providers as well as those services such as the ARK project and Central Sussex YMCA catering for people who are homeless. Although homelessness remains at relatively low levels across the District, it is recognised that certain individuals can cause a disproportionate amount of ASB and the team have ongoing contact with such people. The most recent example being the work done with the town centre street drinking community.	G

ACTION PLAN

Continue and develop the Anti-social Behaviour Action Group (ASBag) as a forum for partners to discuss ASB on a monthly basis across the District.	This group and its terms of reference were revised in 2012 and very well attended meetings are now held each month which the ASB team lead. The groups are considered a very effective way to share information and feedback to date has been very favourable.	G
Develop and deliver a training input for CSP frontline staff on ASB focussing both on signs, symptoms, how to report ASB and the support services available.	This training has not yet been organised or delivered and remains an outstanding action.	R
Continue to ensure ASB team representation at the quarterly Housing Liaison Forums to promote dialogue with registered providers.	 Historically there has always an ASB team representative at these quarterly meetings chaired by HDC. However the forum doesn't exist anymore and awaiting new instructions as to the group's future direction. 	G
Use the Joint Action Group (JAG) meeting to identify hotspot areas and target resources accordingly. Identify and monitor factors which contribute to ASB in these areas and provide this information to other partners where agendas / strategies overlap.	Since writing this action plan the JAG has undergone a revision to its terms of reference. This means that unless there is a significant problem there is no longer a place in the meeting as a standing item to discuss ASB hotspots. Instead this work is covered as part of the ASBag meeting which is both monthly and attended by a variety of multi-agency colleagues.	G

ACTION PLAN

Where appropriate utilise restorative justice and community resolution techniques with adults and young people committing ASB, to assist perpetrators in understanding the harm their behaviour is causing and to provide positive outcomes for victims.	The team have and continue to use RJ and CR techniques where possible. It is however true to say that the number of cases has not been as high as predicted when CR was introduced, although the referral element is not down to the ASB team. There is room for further development in this area.	A
Ensure that front line CSP staff are trained in the use of the new tools and powers to tackle ASB once adopted. Brief partner agencies on changes and the way in which ASB is being tackled within Horsham District.	These tools remain unadopted at present and at White Paper stage in terms of statutory process.	R
Ensure that publicity and the showcasing of work to tackle ASB is co-ordinated with partner agencies.	This is an area of work requiring further development and although examples of collaborative work exist (Neighbour Nuisance Guide) there is room for more publicity and showcasing linked to the Engagement and Reassurance sub-group of which the ASB team are regular attendees. Other examples = awareness days / days	A
	of action Multi-agency action and publicity	
	ASBag	

ACTION PLAN

Liaise with communities via Local Action Teams, Police Panels, Parish based Youth Worker and others attending Community Meetings to ensure active involvement and early indicators of potential problems are picked up as well as feeding in key performance information.	Strong links exists with many community based workers and groups, however it is also recognised that this work is ongoing as things change and new initiatives are created. The most recent example is the Community Youth Workers who are new to post, however the ASB team have met the staff and have given input into their early training. The team regularly attend Police Panel and LAT meetings.	G
Support individuals and communities to build the skills and capacity to work with the CSP to tackle and report ASB within their communities as well as identifying victims and witnesses.	This work is considered ongoing and is likely to never reach an end state. Each time the CSP collectively tackles issues within a geographical location, the ASB team is a cornerstone of this work. The most recent example was a day of action and other associated work to tackle drugs in the Roffey area.	A
Continue to work with partners including the Family Intervention Project, Targeted Youth Support Service and Youth Offending Service to tackle ASB caused by young people and present first time entrants to the youth justice system.	Although links to each of these services exists there is room for further development, particularly the YOS and TYS. Other links include ASBag and DYO	G
Ensure that the CAF process is embedded within the ASB casework services, including any emerging work from the FIP agenda.	ASB Caseworkers regularly attend CAF planning meetings and are familiar and comfortable with the processes and mechanisms that drive CAF	G

ACTION PLAN

Develop stronger links to the District Council's Strategic Planning department to ensure early influence over the layout and format of potential developments with the aim of 'designing out' ASB from local communities such as the proposed West of Horsham BMX pump track.	In July 2013 the CSP was added to the Council's list of consultee organisations for major developments. This means that for the first time the partnership (including the ASB team) will be able to both view and comment on developments from the point of view of ASB. This new process is in the early stages but already the CSP has been sent a number of developments to view.	G
Ensure strong links exist to the education providers locally and that ASB features on any appropriate input from either the CSP or via the Police School Liaison Officers.	The ASB team have developed meetings known as BIC's to discuss behaviours, issues and concerns which all of the secondary schools in the District. These meetings are relatively informal but provide the opportunity to pick up any ASB issues which are taking place both inside and outside of school. In addition to this work the team have a regular dialogue with the School Liaison Officers.	G
Ensure the ASB team refer into and promote the work of the West Sussex Mediation Service amongst those individuals who have reported issues which 'fit' the referral criteria.	The team refer appropriate cases into the WSMS when the referral criteria have been met.	G
Develop and distribute a Neighbour Nuisance Guide to promote 'self-help' within our communities from those suffering ongoing neighbour problems.	This guide has been developed and is widely used by a number of partners in both hard copy format and electronically. An annual check of the content's accuracy is planned for later in 2013.	G

ACTION PLAN

If adopted by the CSP ensure that E-Cins is fully utilised for ASB work and that the potential of the system maximised by having staff trained to an appropriate level.	E-cins has now been adopted by the CSP and the ASB team have received their training from the provider. The team have been uploading information onto the system and it is planned that the ASB Administrator will be the likely 'owner' of the system in terms of information. The value of E-cins will not be fully exploited until such a time as the other statutory partners are using the system.	A
Continue to deliver the CSP's Revolution and Understanding Teenage Behaviour courses on a needs basis with appropriate referrals from partners including schools.	Both projects remain ongoing and well attended having recently benefitted from revisions to improve the structure and content. Each course requires attendees to provide feedback which is assessed by the CSM to ensure value for money.	G

ACTION PLAN

ACTION PLAN 2014 – 2015

Outcome	The harm caused to individuals and communities by anti-social behaviour is prevented and the 2013/14 baseline levels of incidents reported.	d reduc	ced fro	Sm
Strategic Objectives				
		R	Α	G
	• To reduce the harm caused to individuals and communities by anti-social behaviour.			
	 To work towards reduced ASB levels across Horsham District from a baseline of 2013/14 figures. 			
	To increase the confidence and satisfaction levels reported by our communities.			
	To reduce levels of perceived ASB and the associated fear of crime.			
Key Performance	The total number of Police recorded incidents of ASB	1		L
Indicators	Public confidence in the District Council and Police to deal with ASB and related crime issues			
	 Percentage of people who think that ASB is a problem in their local area from the annu survey. 	al resid	dents	
	Qualitative information about issues received from partner agencies.			
Strategic Lead Partners	Horsham District Council			
Operational Delivery Lead	Greg Charman – Community Safety Manager			

ACTION PLAN 2014 – 2015

Action	Quarterly Progress Update	Status (R A G)
Secure long term funding for the ASB case workers beyond March 2015 when the current contracts expire.		
Continue to develop through appropriate training, the high quality anti-social behaviour casework service ensuring that any good practise and learning points are incorporated.		
Develop a working group and action plan to ensure that front line CSP staff understand the new tools and powers adopted in the ASB, Crime and Policing Act. Brief partner agencies on changes and the way in which ASB is being tackled within Horsham District.		
Develop the use of e-cins as the preferred case management tool for partners charged with dealing with ASB.		
Develop qualitative data regarding how victims and witnesses of ASB feel within the District, feeding this information in to other areas of business / plans and strategies.		
Collect and analyse relevant information to enable the levels, types and patterns of incidents to be monitored and the effectiveness of any work undertaken to be monitored. This information should in turn inform service delivery / development.		

ACTION PLAN 2014 – 2015

Encourage the reporting of ASB by high risk groups including those with long term illness or disabilities. Develop relationships with agencies and third sector organisations supporting high risk groups and increase reporting by raising awareness within the District and publicising successful outcomes.	
Work with the local Road Safety Action Group to develop plans to reduce anti-social driving.	
Deliver the Neighbourhood Level Think Family Casework across the District in line with the commissioned services from WSCC.	
Play an active role in the development and delivery of the Think Family Neighbourhood action plans for the selected areas of the District	
Build on previous work in developing the work with local services dealing with homeless people to builds links communicating both consequences of ASB for perpetrators as well as victim and witness support services.	
Continue to develop the Anti-social Behaviour Action Group (ASBag) as a forum for partners to discuss ASB on a monthly basis across the District, using e-cins as the platform for case management.	
Develop and deliver a training input for CSP frontline staff on ASB focussing both on signs, symptoms, how to report ASB and the support services available.	
ASB and links to Cyber Crime – work with relevant partners to address ASB via Social Networking sites / texting	

ACTION PLAN 2014 – 2015

CAF Use the Child and Young Persons Planning Forum and the CAF process to provide support and intervention to families and young people to reduces ASB and offending	
Restorative Justice / Community Resolution. Work jointly with all agencies to incorporate the use of Restorative Justice and Community Resolution tools for dealing with offenders and empowering victims	
Drugs and Alcohol – develop a multi-agency response to problem solve specific issues in relation to ASB victims and perpetrators that have drug and alcohol issues	
Ensure that publicity and the showcasing of work to tackle ASB is co-ordinated with partner agencies via the Engagement and Reassurance Group.	
Liaise with communities via Local Action Teams, Police Panels, Parish based Youth Worker and others attending Community Meetings to ensure active involvement and early indicators of potential problems are picked up as well as feeding in key performance information.	
Support individuals and communities to build the skills and capacity to work with the CSP to tackle and report ASB within their areas as well as identifying victims and witnesses.	
Continue to develop links with the education providers locally, ensuring that ASB features on any appropriate input from either the CSP or via the Police School Liaison Officers.	
Ensure the ASB team refer into and promote the work of the West Sussex Mediation Service amongst those individuals who have reported issues which 'fit' the referral criteria.	

ACTION PLAN 2014 – 2015

Update the Neighbour Nuisance Guide for 2014/15 and distribute to promote 'self- help' within our communities from those suffering ongoing neighbour problems.	
Refer applicable cases into the Lodge Hill Challenge U programme and continue to deliver the Understanding Teenage Behaviour courses on a needs basis with appropriate referrals from partners including schools.	

ACTION PLAN 2014 – 2015

ACTION PLAN 2014 – 2015

Outcome	Increase the level of reassurance, reporting and feeling of safety within the Horsham Distri	ct com	munit	у
Strategic Objectives				
	 To promote the work of the Community Safety Partnership within the Horsham District. 	R	Α	G
	 To provide reassurance to residents, businesses and visitors to the district's towns and villages. 			
	To increase the confidence and satisfaction levels reported by our communities.			
	 To actively engage with communities across the district, seeking their views and encouraging their involvement in community safety issues. 			
Key Performance Indicators	 Percentage of individuals reporting that they feel safe or very safe in their area, particul recorded in the annual HDC Residents' Survey. 	arly at	night	as
	 Percentage of individuals who believe that Sussex Police and other agencies are succe issues within their communities, from a baseline of X% recorded in the HDC Residents 			
	A single CSP corporate image established and campaign launched detailing the work of agencies within it.	of the C	SP a	nd all
Strategic Lead Partners	Horsham District Council / Sussex Police			
Operational Delivery Lead	Neil Worth – Community Safety Officer			

ACTION PLAN 2014 – 2015

Action	Progress	Status (<mark>R A G</mark>)
 Reduce the fear of crime and increase public reassurance by raising the profile of the Community Safety Partnership with all members of the community. Establish a corporate identity for the CSP, making best use of the resources available to ensure that a consistent message is delivered through all marketing materials. Establish an awareness campaign to raise the profile of the CSP and the work it undertakes to keep people safe. This can include a poster campaign, newspaper advertising and the CSP website. Revise the CSP website to ensure that it reflects the Partnership Plan priorities for the year. Consider moving to a new .gov.uk domain name. Establish a social media presence via Facebook and Twitter. 		
 Publish the Partnership Plan and other supporting documents, taking into account the requirement to make them accessible to all by making them available in different formats as necessary. The 2014/15 Partnership Plan, Strategic Assessment and other supporting documents to be published throughout the District. These documents should highlight where the CSP is focussing its resources and why. 		

ACTION PLAN 2014 – 2015

 Proactively seek to engage with communities (including communities of interest) to reduce the fear of crime. Put reassurance at the heart of what the CSP does by delivering appropriate messages through agreement with Communications Group. Focus on the current Partnership Plan priorities, providing reassurance and crime prevention messages as appropriate. Expand the attendance of partner agencies at Sparks in the Park event on 13 July 2014 which now forms the annual 999/Community Safety Day for Horsham District. 	
Provide CSP support to those national events and campaigns that are appropriate to the Partnership Plan to increase reassurance including:	
Operational Liberal (Rogue Traders)	
Tispol road safety campaigns	
ACPO Drink/Drive campaigns	
National White Ribbon Day	

ACTION PLAN 2014 – 2015

Undertake a CSP led campaign around World Cup 2014 relating to	
both violent crime and road safety.	
 The World Cup takes place between 12 June and 13 July, the campaign will focus on public place violent crime making use of Pubwatch throughout the District. 	
 Produce posters and beer mats for all licensed premises within the district focussing on the consequences of alcohol related disorder. 	
 Provide all licensed premises SSRP Drink or Drive bar runners and T-shirts (where appropriate) promoting the no Drink/Drive message. 	
 Support the Alcohol Awareness event planned for 13 June 2014 in Horsham Town Centre. 	
Promote reassurance in the growing night time economy in Horsham Town Centre by adopting and publishing the key performance indicators of the Purple Flag Award Scheme.	
• Undertake the self assessment process to identify where Horsham is meeting the standards for the scheme, including recorded crime levels and public perception.	
• Form a multi-agency steering group, led by Horsham Unlimited to investigate the possibility of applying for the Purple Flag Award in 2014, through the Horsham Business Improvement District when it becomes operational.	

ACTION PLAN 2014 – 2015

Promote Employer Supported Policing and other volunteering initiatives throughout the district.	
 Actively support the Employer Supported Policing model for Special Constables who work across the district by making use of existing opportunities to promote the work of the Special Constabulary. 	
• Where appropriate support, promote and encourage the recruitment of Police Support Volunteers, Special Constables, Fire & Rescue Service Volunteers and Ambulance Service Community First Responders.	
Undertake a week of action across the Horsham District to promote and support the work of the CSP in the district's rural communities.	
• The week of action will take place between 1 and 5 September and will form the basis of the annual face the people session.	
 An information point will be present in each of the following locations: Henfield, Storrington, Steyning, Billingshurst and Pulborough in conjunction with the relevant Parish Council. 	

ACTION PLAN 2014 – 2015

Outcome	To reduce the number of people who are victims of violence committed against them with particular focus on violence in the Horsham town centre area.	public p	olace, i	njury
Context	Up to the 25 th March 2014 Horsham District had experienced the following in relation to violent crime when co previous (2012 – 2013) year :-	ompare	d to the	;
	- Violence against the person offences had risen by 10.2% or 80 offences (787 to 867 offences)			
	- Assault without injury (105A) offences had risen by 39 offences (306 to 345 offences)			
	- Assault with injury (8N) offences had risen by 30 offences (274 to 304 offences)			
Analysis of All Injury	- AIV accounts for an average of 6% of District recorded crime			
Violence (AIV) –	- 89% of AIV offences are ABH			
February 2012 to January 2014	- 35% of AIV offences are recorded as domestic abuse			
POF	- 40% of AIV offences are recorded as NOT domestic abuse but have occurred in a public place			
Maske	- For public place AIV (non domestic abuse) the most common location for offences is highways and roads			
Horsham_JAG_FEB1 4_All_Injury_Violence	- 12 offences occurred in pubs, 6 in nightclubs and 3 in licensed clubs			
·_ ·_ ·_ ·	- The Horsham town centre area is a clear hotspot for these offences suggesting that offences are largely due economy	e to the	night tii	me
	- Offences peak at both 1500hrs and 2300hrs and but are most prevalent on Fridays and Saturday / Sundays			
	- 72% of victims are male and those aged 20-29 account for 30% of all victims			
	- 28% of offences feature a 'repeat victim' flag			
Strategic Objectives	 Prevention - to reduce the number of recorded all injury violence offences (AIV) Intelligence - to develop intelligence in relation to alcohol fuelled violence that may contribute to the commission of violent offences including reducing the vulnerability of repeat victims Enforcement - to enhance the visibility of both police and partner agencies at times of identified peak demand and offending Reassurance - to increase the reporting of AIV and promote positive messaging about the safety of the District including the development of a Pubwatch radio scheme 	R	A	G
Key Performance	1. The total number of Police recorded all injury violence (AIV) offences 2013/14 in comparison to 2014/15.			
Indicators	2. The number of multi-agency test purchase operations (on and off licences) as well as the completion of a operation in Horsham town centre.	a covert	licensi	ng
	 To demonstrate a more focussed presence in hot spot areas at the key times from both the police and ot agencies – for example the Street Pastors. 	her part	ner	
	4. The successful implementation of a Pubwatch radio scheme for Horsham town centre.			
Strategic Lead Partners	Sussex Police			
Operational Delivery Lead	Chief Inspector Howard Hodges - Horsham District Commander			

Action	Progress	
1. The successful roll-out of a Street Pastors scheme (or similar) in the Horsham town centre area.		
Context		
Street Pastors are working well in the Billingshurst area. I would like this to be replicated in the town centre area focussed on the times allocated to be of the greatest need.		
2 . Multi-agency test purchase operations (on and off licences) to be completed in partnership with Trading Standards (WSCC) and the Licensing Team (HDC).		
2a. The successful execution of a Sussex Police led covert licensing operation in Horsham town centre.		
Context		
A number of offences are committed in licensed premises however these are statistically small. However, analysis does indicate a proven link between the times when the night time economy of Horsham is at its busiest with alcohol consumption believed to play a part in the commission of offences relating to both offenders and victims.		
3a. Pubwatch radio scheme to be introduced for the Horsham town centre area.		
Context		
The Horsham CSP has funded £2500 towards a repeater which allows this scheme to technically operate.		
Sussex Police have purchased 5 x radios at a cost of \pounds 1750 for the use of both Licensing and Neighbourhood Policing staff.		
Horsham Pubwatch (an independent entity) is keen to adopt a radio scheme and at least 20 premises have provisionally committed to doing so.		
The scheme will operate with premises either buying a radio at a one off price of renting one from Adur Communications.		

ACTION PLAN 2014 – 2015

Outcome	The aim of the Group is to reduce the number of killed and seriously injured (KSI) on the ro District.	ads in	the	
Strategic Objectives		R	A	G
	 To reduce road related casualties especially killed and seriously injured, through engineering, enforcement, and education within the boundaries of the Horsham District. Making people feel safer through education and awareness Improve risk awareness through review and renewal of statistical data to reinforce and shape delivery of road safety the Horsham District. To increase the confidence and satisfaction levels reported by our communities. 			
Key Performance Indicators	 Support the Department for Transports - Strategic Framework for Road Safety 2011 representational targets of : reducing deaths on the road by 37% to 1770 by 2020; and by 57% to 1200 and the reduction of the incidence of killed and serious injurce by 70% to 10 000 by 2030. Work towards safer roads in Horsham District. Improve inter-agency co-ordination and co-operation in the area of communications, equipresources and training for RTC's. 	ed on	our ro	oads
Strategic Lead Partners	West Sussex Fire & Rescue Service			
Operational Delivery Lead 37	Richard Davy – Station Manager – Horsham. West Sussex Fire & Rescue Service			

ACTION PLAN 2014 – 2015

Action	Quarterly Progress Update	Status (<mark>R A G</mark>)	
COSTS (Company Operator Safer Transport Scheme). Event aimed at the business community within West Sussex to promote safer driving.			
New Driver/Rider Awareness Program. A continual Multi-agency program of sessions to promote safer driving for new rider/drivers.			
Community Speedwatch. Support for the local programs and to promote the scheme to new areas.			
Summer/Xmas Drink Drive Campaign. Local provision for the national campaigns with multi-agency educational support for the build up to the action days.			
Bikeability Cycle Training. Cycle training delivered into schools for ages 10-11.			
Safer Vehicle Day. A multi-agency event aimed at ensuring that drivers and cars are equipped for autumn/winter driving.			
Urban footsteps. Road safety education for key stage 1 children in urban areas.			

ACTION PLAN 2014 – 2015

Junior Road Safety Officers. Appointment of Junior road safety officers to support school road safety officers.	
 Junior Citizen. An event for year 6 children across the District where input is delivered from multi-agency teams including the following: Cycle safety Road crossing Assessing road dangers Making decisions on their own 	
Safe Drive, Stay Alive. Education for new and pre-drivers delivered in a theatrical environment in an emotive and hard-hitting way, influencing behaviour and attitude on the roads.	
Driver training. Sussex Police offence diversion courses. Provide educational training sessions to selected Horsham District drivers/riders as an alternative to a fine and points when selected driving offences have been committed.	

ACTION PLAN 2014 – 2015

Horsham District CSP Events/Campaigns Calendar 2014

	JANUARY	February	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	November	December
				ROAD SAFETY		<u>VIOLENT</u>	<u>CRIME</u>			<u>BURGLARY</u>		
Monday						2			1 Henfield			1
Tuesday				1		3	1		2 Storrington			2
Wednesday	MIIIIIM			2		4 M'tails T'bridge	2		3 Steyning	1		3
Thursday	2			3	1	5 M'tails T'bridge	3		4 Billingshurst	2		4
Friday	3			4	2	6	4	1	5 Pulborough	3		5
Saturday	4	1	1	5	3	7	5	2	6	4	1	6
Sunday	5	2	2	6	4 G'wood B'fast	8	6	3	7	5	2	7
Monday	6	3	3	7	BIIIIIB	9	7	4	8 B'hurst	6	3	8
Tuesday	7	4	4	8	6	10	8	5	9	7	4	9
Wednesday	8	5	5	9 Rogue Trader	7 M'tails Rydon	11	9	6	10	8	5 Guy Fawkes	10
Thursday	9	6	6	10	8	12	10	7	11	9	6	11 Late Night
Friday	10	7	7	11	9	13Alcohol event	11	8	12	10	7	12
Saturday	11	8	8	12	10	14	12	9	13	11	8	13
Sunday	12	9	9	13	11	15	13 Sparks	10	14	12 Greenpower	9 Rem. Sunday	14
Monday	13	10	10	14	12	16	14	11	15	13	10	15
Tuesday	14	11	11	15	13	17	15	12	16	14	11 Armistice Day	16
Wednesday	15	12	12	16	14 Storrington	18	16	13	17	15	12	17
Thursday	16	13	13	17	15	19	17	14	18	16	13	18 Late Night
Friday	17	14	14	18 Piazza Italia	16	20	18	15	19	17	14 Personal SD	19
Saturday	18	15	15	19 Piazza Italia	17	21	19	16	20	18	15	20
Sunday	19	16	16	20	18	22	20	17	21	19	16	21
Monday	20	17	17	21 Piazza Italia	19	23	21	18	22	20	17	22
Tuesday	21	18	18	22	20	24	22	20	23	21	18	23
Wednesday	22	19	19	23	21 NDA	25	23 NDA	21	24 NDA	22	19 NDA	24
Thursday	23	20	20	24	22	26 F	24	22	25	23	20	25 Christmas
Friday	24	21	21	25	23	27 of	25	23	26	24	21	26 Boxing Day
Saturday	25	22	22	26	24	28 S	26	24	27	25	22	27
Sunday	26	23	23	27	25	29	27	25	28	26 GMT	23	28
Monday	27	24	24	28	<u> </u> #6	30	28	126111111	29	27	24	29
Tuesday	28	25	25	29	27		29	27	30	28	25White Ribbon	30
Wednesday	29	26	26	30	28		30	28		29	26	31
Thursday	30	27	27	31	29		31	29		30	27 Late Night	
Friday	31	28	28		30			30		31 Halloween	28	
Saturday			29		31			30 Shoreham				
Sunday			30 BST		1			31 Airshow				
Monday			31									



BRAKE

Op Argus/ Road Safety Griffin

CSP Rural Op Vanquish School

Tour





